

Twitter Thread by [Intrinsic Compounding](#)



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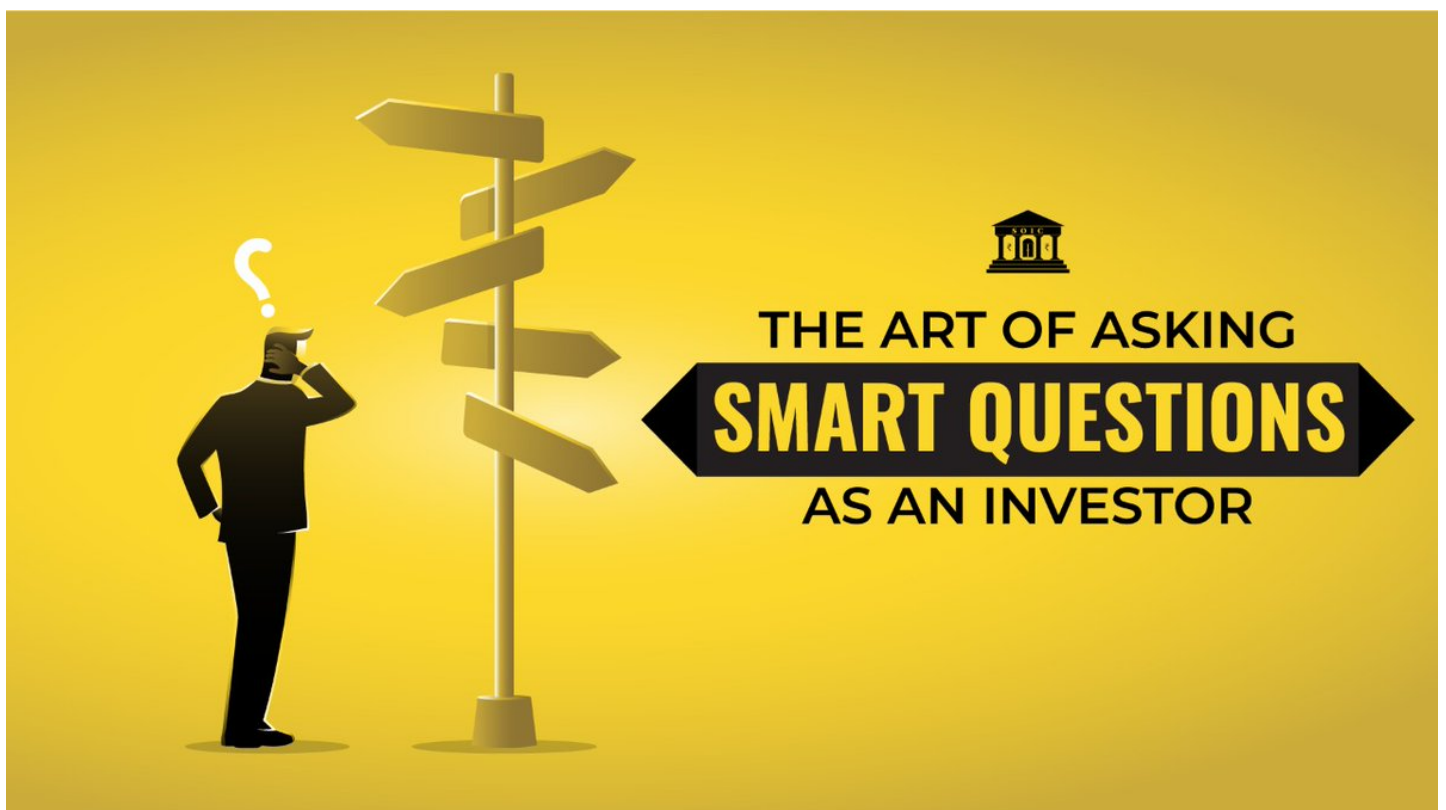
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The Art of asking smart questions | When do you really graduate as an investor?

Time for a thread■■■■■

Retweet for Max reach!!



You graduate as an investor when you start asking things like the quality of revenue, incremental quality of earnings and the competitive landscape. Eg:- One API player will grow earnings because of shortage in market for those

APIs but the other one which will grow because of being the lowest cost producer. The markets often give higher Valuations to the latter player.

Another example that comes to mind is Balkrishna Industries vs other tyre players.■■■

Given the fact that it is the lowest cost producer and has the highest margins. It always gets a premium to the other players in the tyre space. Whether at peak or at trough.



GROWING TOGETHER

Resilient Business Model



Long Term Debt Free
Cash and Cash equivalents of Rs. 1,659 Cr as on 30th September 2021



Diversified Product Portfolio, spread across Agriculture, Industrial, Construction, Earthmoving, Mining, Port, Lawn and Garden and ATV tires



Self Reliant in Carbon Black along with Multiple sourcing arrangements for other Raw Materials



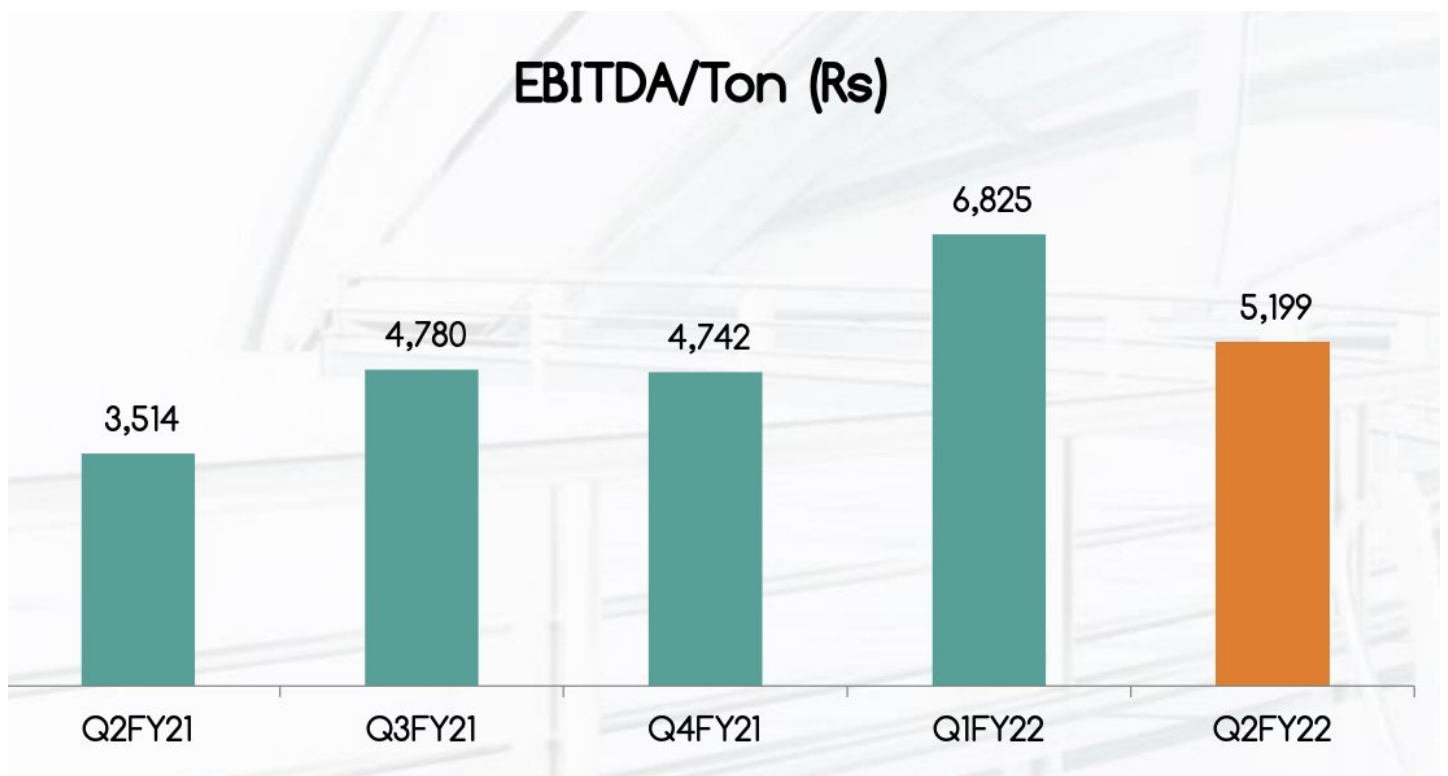
New Capex planned

BKT has built a resilient business model and is confident to withstand the near-term challenges to emerge stronger with a higher global market share

One more example is that of APL Apollo, same business got low valuations during the last cycle and collapsed by 50%+ when their EBITDA per tonne reduced. In this cycle, the value added proportion has increased.

The company is entering products with EBITDA per tonne of Rs. 20,000 vs their average EBITDA per tonne of Rs.3500-4000.

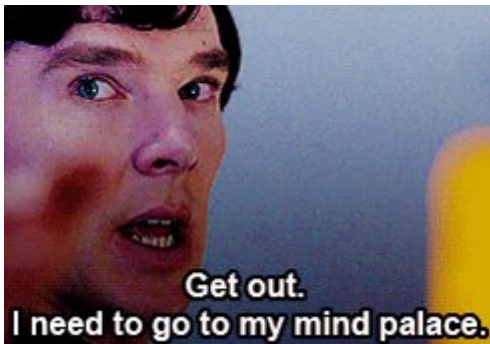
If they do this successfully, this will become a much more stable and structural business, thereby killing the shallow cyclicity in margins permanently.



Some structures improve over a period of time.

Your real graduation as an investor comes when you do 2-3 steps deeper than plain vanilla analysis.

Always start with why and think about the second and third order consequences.



2 case studies where markets are rightly circumspect!

PI Industries has been trying to get into the pharma adjacency since early 2013. Yet, they haven't been able to do it.

The company recently raised equity and even tried to acquire IndSwift Labs.

One major question that comes to mind:- Why will PI go into Pharma? Simple answer is "size of opportunity".

Size of the market for Agro CRAMS is \$6 Billion and PI is already doing almost 4000 crores (saturated market?) of sales.

To keep growing in size and to continue with the past growth rates, PI has to expand the Total Addressable Market size (TAM).

Stock will remain in consolidation range in my view, till the business is able to digest a Pharma asset and deliver earnings.

Suven Pharma, ever since the co announced the 600 crore maintenance capex. Just imagine the 2nd, 3rd and 4th order consequences.

First order consequence:- Free cash flow generation reduces

2nd order consequence:- Depreciation increases,

3rd order consequence PAT growth■■■

4th order consequence Capital employed increases without any effect on the numerator.

Final consequence, ROCE takes a dip. Always start with Why and then what (post an action)



Finally we come to Deepak Nitrite. This example will help you to understand why it is important to read annual reports as an investor.

In 2016 Deepak Announced this mammoth capex for a Phenol plant, lets see what they wrote in the annual report:-

'While initially Phenol & Acetone would be filling imports gap as bulk commodities, in the long run they will support specialities for markets such as perfumeries, plastic additions and decorative laminates.

A major contribution from phenol segment would be in offering a range

of solvents for the pharma industry.'

Ever since then the game plan was clear if you read between the lines,

First Part=Bulk chemicals i.e. import substitution = x

2nd Part- Backwards integration for downstream for Higher margin products

Final stage, Fully integrated value chain of Phenol & Acetone■■■■■

Let's look at the recent capex announcements 5 years post that :-

undertaken at the site. While Deepak Phenolics is in the process of expanding its IPA facility and continuing to improve its utility capabilities, the Company is planning to invest another Rs. 700 crore to add new **solvents**, which are downstream of phenol and acetone. These solvents which are primarily used in applications like life sciences, paints and coatings are seeing a healthy demand CAGR within the country and in target export markets. The Company aims to become a world-class supplier of solvents, which are well integrated with its wide product basket and process competencies.

These are some examples which can help you to graduate as a business analyst. Always think about tomorrow and the consequences of the management's actions today!

Observe, think deeper and always stay 2 steps ahead of Mr. Market. Know your business inside out :)

